



# **Alexandria City Academy**

**Session 5**

**October 6, 2016**



# **Information Technology Services (ITS)**

Laura Triggs  
Acting CIO/Director

# Administration

IT budget/procurement; software/equipment  
HR, Training



# Security

- Antivirus and Patching
- Activity Monitoring
- User Awareness and Education
- Incident Response



# Network Management

- Network Reliability
- Data Replication Technology
- Upgraded Data Backup Technology

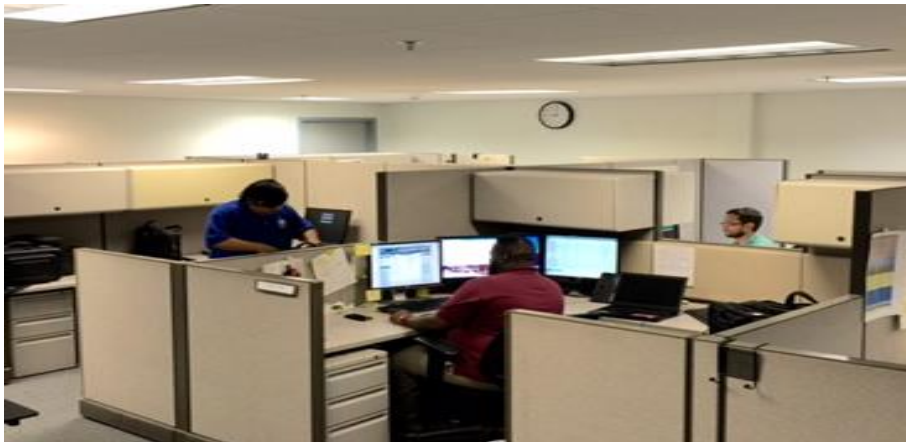
Make it all  
happen in  
the  
background



# Operations

## Information Technology HelpDesk

- Provide IT Incident Management – Ensuring the City's internal IT operations have minimum downtime by having proactive processes in place.
- Provide technical hardware/software support for the City's internal staff.
- Provide continued IT service improvement.
- Keeping up to date with the latest technology via training.



# Emerging Technologies & Advanced Analytics



Share  
Information

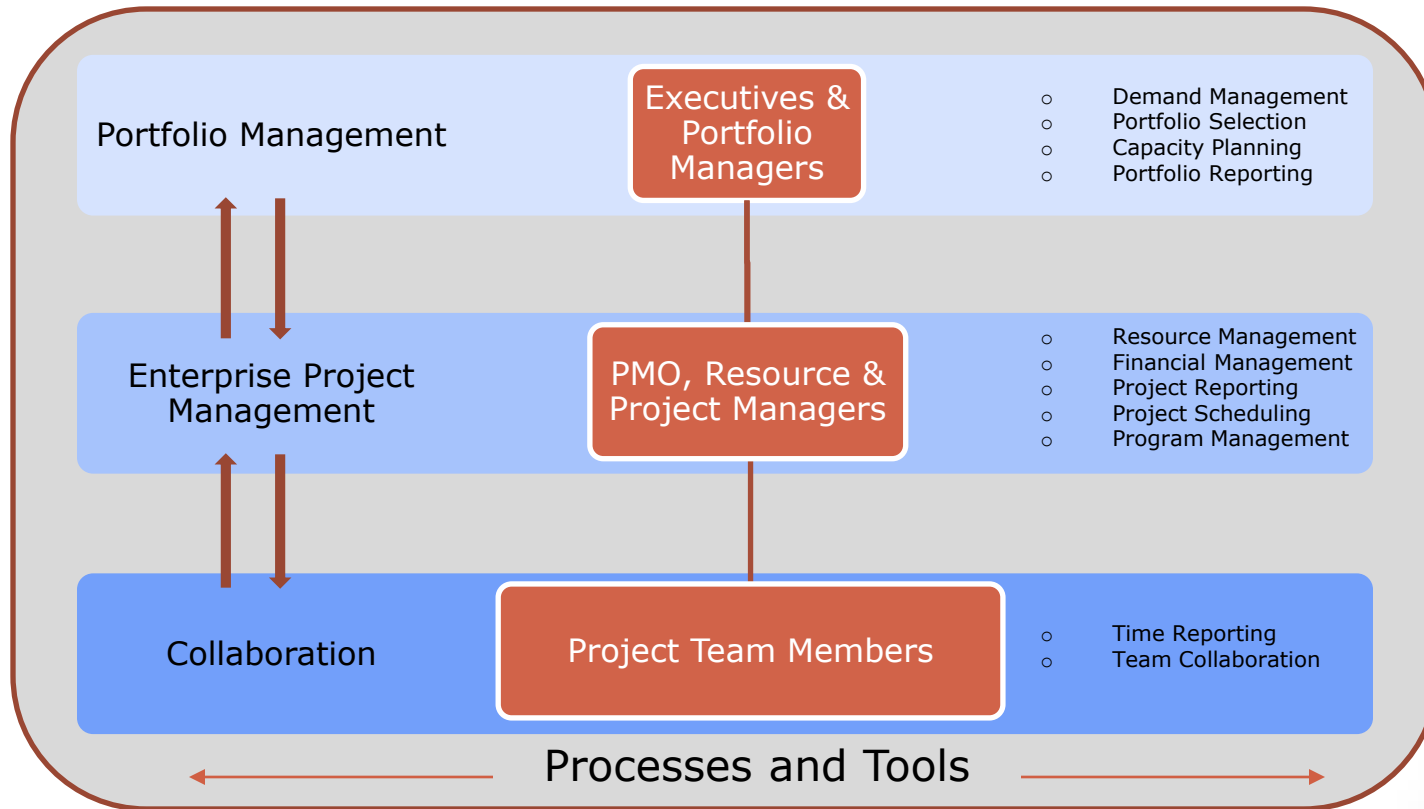
Inform  
Decisions

- City Website
- Call.Click.Connect.
- Geographic Information Systems
- Spatial Analysis
- Mobile Apps
- Business Systems Integration

Provide  
Public  
Services

# Enterprise Project & Portfolio Management

Projects begin and end here





# Permitting System Replacement

- Software-based *Land Management, Plan Review, Permitting, and Enforcement System* that supports how the City handles permit submission and processing
- Replaces 20+ year old legacy system
- High-level project goals are to modernize and enhance the overall permit process workflows (submission, review & approval) with new tools and capabilities that will benefit both City staff and the public
- Budget is currently set at \$4.4M
- Project implementation is expected to be a 18 – 24 month effort. Currently in pre-project phase with project start expected in calendar 1Q 2016.



# REARS Replacement

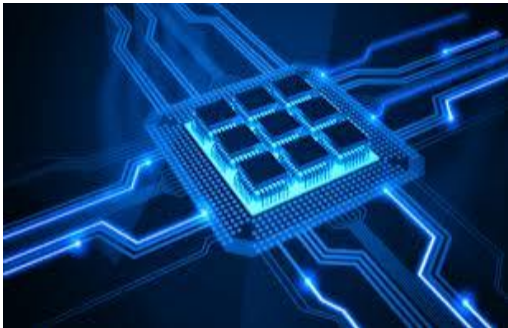
## Real Estate Account Receivable System

- Software system that supports capturing and classification of real estate payments made by homeowners, businesses, banks and mortgage companies
- Replaces 20+ year old legacy system
- Budget is \$700K
- To be implemented the beginning of next year.



# Enterprise Business Systems Services

Core Back  
Office  
Software



- Cityworks (Asset Maintenance)
- Advantage (Permitting)
- RecTrac (Recreation Ctr. Mgmt)
- Munis (GL, AP, Budget, Purchasing)
- Munis (HR, Payroll)
- RevenueOne (Tax Billing, AR)
- Database Administration



# Questions?

## **Information Technology Services**

123 N. Pitt St., Suite 250

Alexandria, VA 22314

703.746.3001

[www.alexandriava.gov/Technology](http://www.alexandriava.gov/Technology)



# **Finance Department**

**Kendel Taylor**

**Director of Finance**

# Who We Are

- Real Estate Assessments
  - More about this in the next section
- Revenue
- Treasury
- Procurement
- Accounting
- Risk Management
- Pension

# What We Do

- Revenue
  - assessment
  - collection
  - enforcement and audit
  - outreach, compliance and assistance
- Ensure that everyone is assessed fairly
- Ensure that everyone is treated equitably

# What We Do

- Treasury
  - Accepts payments
  - Maintains our cash management and investment policies
  - Protects your investment in the City with safe and wise investments of City revenues
  - Maximize the return on investment, while minimize the risk of your hard-earned money
  - Manages cash flow



# What We Do

- Procurement (Purchasing)
  - Procures goods and services needed to operate the government
  - Ensures a fair and competitive process for doing business with the City
  - Support the operations in an efficient and cost effective manner
  - Ensure that you, the business owner, have as much opportunity to do business with the City as any other business

# What We Do

- Accounting
  - Timely and accurate payment of vendors and employees
  - Financial reporting to educate investors, City Council and the public of our sound financial management
  - Independent auditor to ensure that internal controls are in place to protect all of our investors

# What We Do

- Risk Management
  - Are City employees operating in a safe environment?
  - Are we protecting our assets (your investments) through preventative maintenance?
  - Are we minimizing our risks to person and property?
  - Are we insuring our properties appropriately?
  - Educating our employees of the importance of Life After Work!

# What We Do

- Pension
  - Ensuring that our employees are treated fairly when they are done working for the City
  - Balanced with fair treatment of our taxpayers
  - Achieved through sharing of the costs of an adequately funded pension that is fair
  - Managing our investments wisely to minimize risk and cost
  - Counseling employees on options and financial responsibilities

# Why This Matters

- Fairness and Equity
- Customer Service
- Competition

Every resident, every business, every car owner interacts with the Finance Department.

We have a responsibility and an opportunity to ensure that this experience is a positive one!

# Equity and Fairness

- Equitable treatment of residents and business owners
- Keep a balance between residential and commercial properties
  - Both use the roads, the sewers and the police
- Maintain a city that is a balance between places to live, work, eat, do business
- Share the cost of building schools, roads and providing public safety

# Upcoming Projects

- Online Vehicle Personal Property Tax payment portal
  - Just launched!
  - Will make interacting with the government easier and more convenient for many residents.
- Municipal Fiber
  - Currently in the very early stages of planning and development
  - Could offer residents greater choice of Internet service providers



# **CY 2016 Real Estate Assessments**

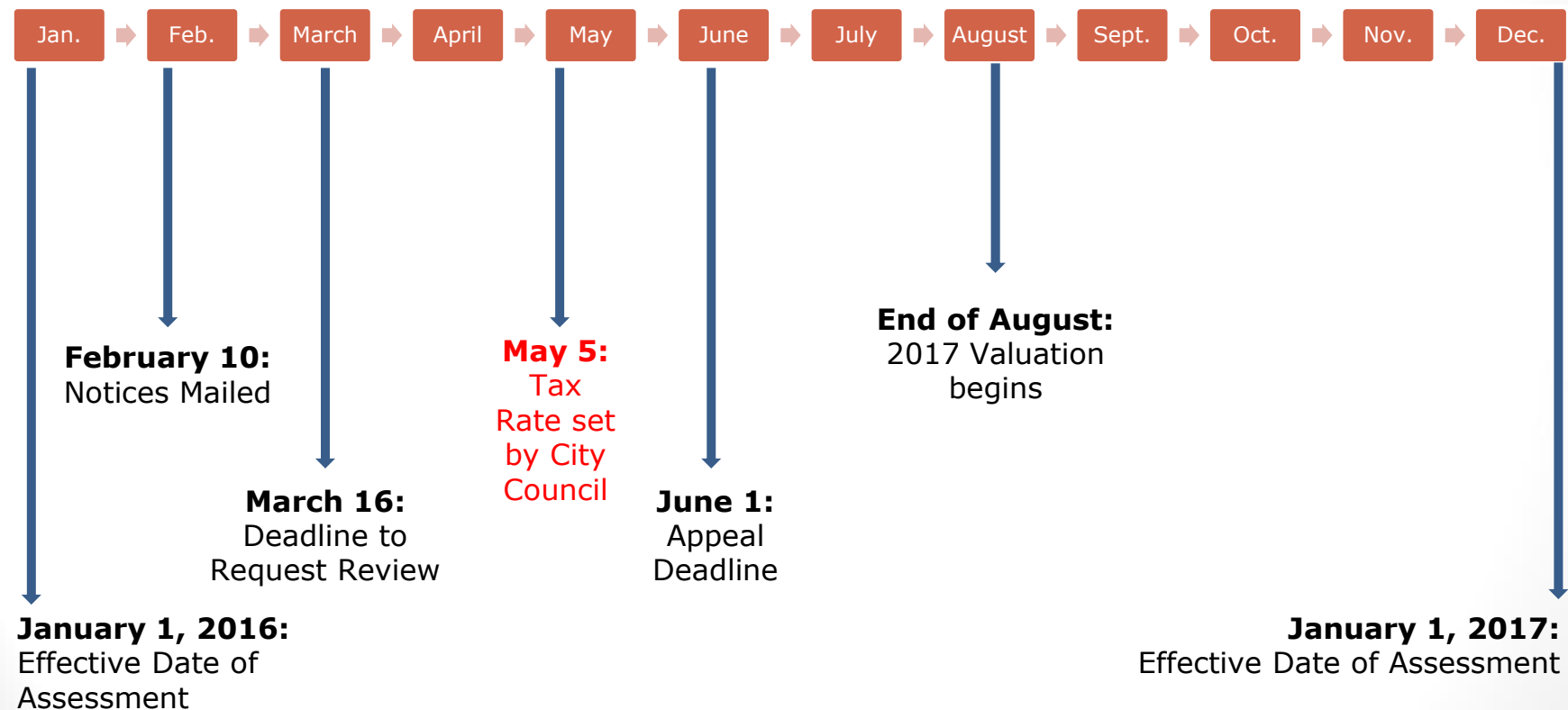
**Annwyn B. Milnes**  
**Senior Appraiser**

**Jeffrey Bandy**  
**Appraiser Supervisor**





# 2016 Assessment Calendar





# City of Alexandria 2016 Assessment Changes

Map Produced: January 2016

## Legend

### Assessment Reporting Areas

- 01 Alexandria West
- 02 Braddock Road Metro
- 03 Fairlington/Bradlee
- 04 King St Metro/Eisenhower Av
- 05 Landmark/Van Dorn
- 06 Northeast
- 07 North Ridge/Rosemont
- 08 Old Town
- 09 Old Town North
- 10 Potomac West
- 11 Potomac Yard/Potomac Greens
- 12 Seminary Hill
- 13 Southwest Quadrant
- 14 Taylor Run
- 15 Eisenhower East

NOTES:  
Members designate the geographic areas of the City that approximate the small areas developed for the Master Plan revision. The 2016 Station of Assessment includes the study group number. The first two digits of the study group number will designate the geographic area that corresponds with the map.

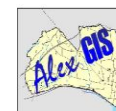


Map Source:  
Aerial imagery is currently based on March 2014 photography.

Mapping Systems:  
Geographic System: NAD83 State Plane Virginia North  
Horizontal Datum: NAD83  
Vertical Datum: NAVD83

This map was produced by the GIS Department, City of Alexandria, VA.

The map information is provided "as is" and the City of Alexandria makes no warranty, express or implied, for the use of the map information for purposes other than those intended by the City of Alexandria. The City of Alexandria is not responsible for any errors or omissions in the map information.



## AVERAGE 2016 REAL PROPERTY ASSESSMENT PERCENTAGE CHANGES

RESIDENTIAL SINGLE FAMILY AND CONDOMINIUMS  
BY GEOGRAPHICAL AREA

01  
SF +0.53%  
RC +0.07%

03  
SF +2.51%  
RC 0.00%

12  
SF +2.01%  
RC -0.94%

05  
SF -2.19%  
RC +0.14%

04  
SF -0.36%  
RC 0.00%

14  
SF +1.45%  
RC +0.97%

07  
SF +2.70%  
RC -0.69%

10  
SF +2.99%  
RC -1.01%

06  
SF +1.64%  
RC -1.37%

15  
SF +8.54%  
RC +0.35%

13  
SF +2.65%  
RC +5.31%

02  
SF +2.83%  
RC +0.83%

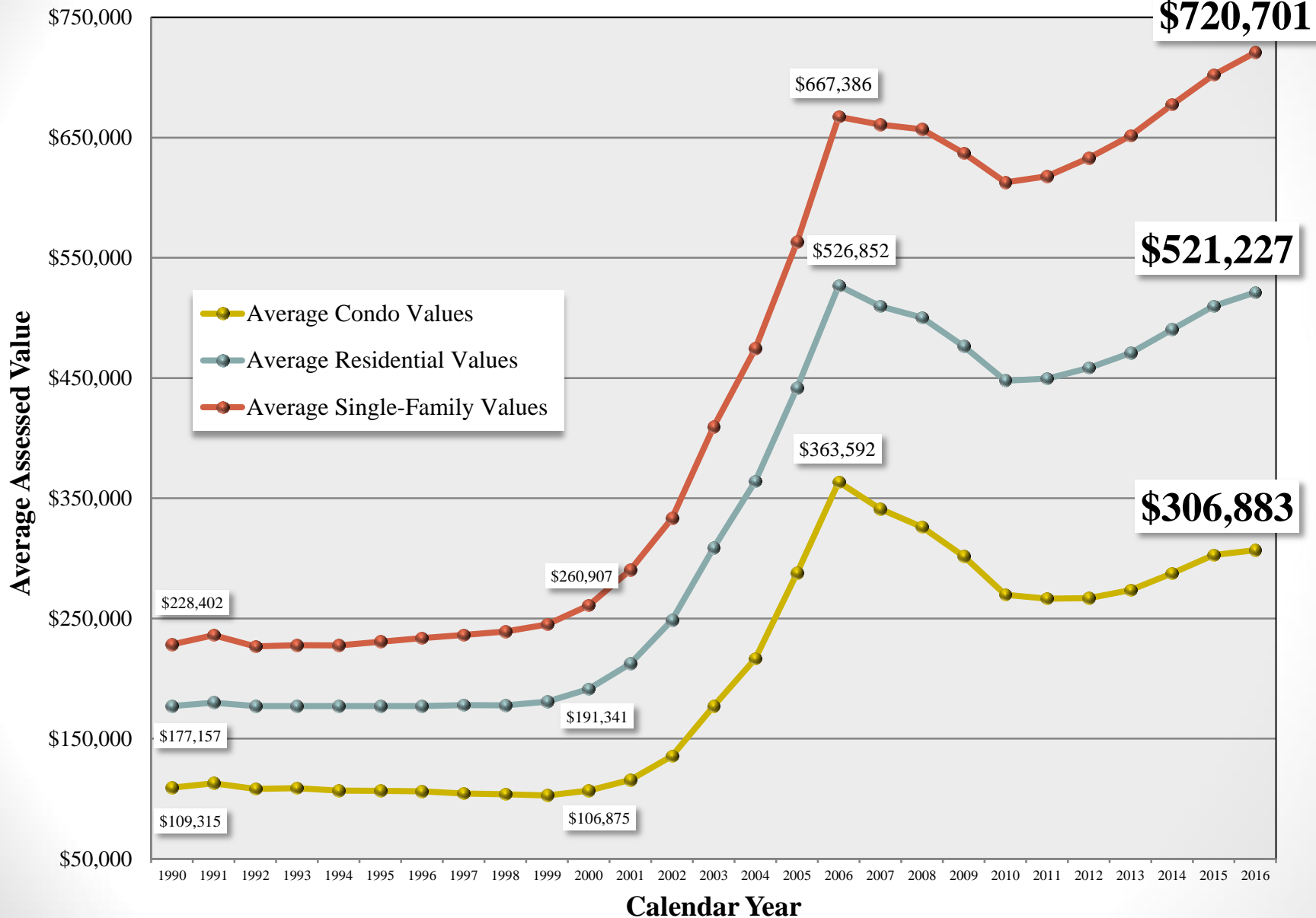
08  
SF +3.38%  
RC +5.01%

11  
SF +4.27%  
RC 0.00%

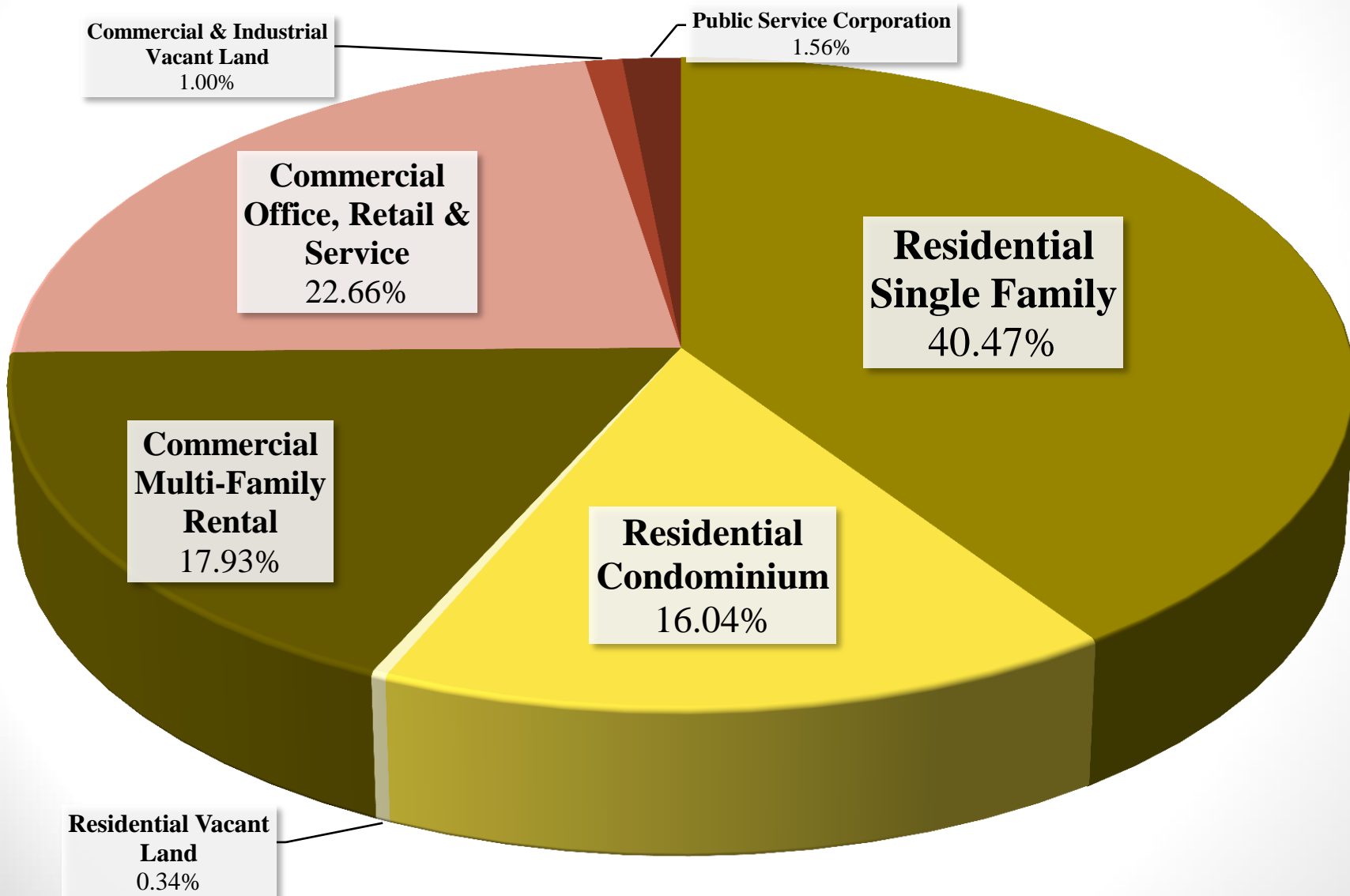
09  
SF +2.73%  
RC +3.16%



# Average Residential Assessed Value 1990-2016



# CY 2016 Real Estate Tax Base





# Number of Reviews

(by parcel as of July 21, 2016)

2011	2012	2013	2014	2015	2016
290	382	434	461	428	435

# Number of Appeals

(by case as of July 21, 2016)

2011	2012	2013	2014	2015	2016
105	119	126	121	125	135



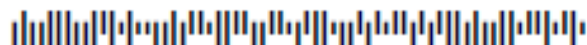
# CITY OF ALEXANDRIA

OFFICE OF REAL ESTATE ASSESSMENTS  
301 KING STREET, CITY HALL, ROOM 2600  
ALEXANDRIA, VIRGINIA 22314

## NOTICE OF

## 2016 REAL ESTATE ASSESSMENT

**THIS IS NOT YOUR TAX BILL**



WEBSITE: [alexandriava.gov/RealEstate](http://alexandriava.gov/RealEstate)

ASSESSMENT

INFORMATION: 703.746.4646

REAL ESTATE TAX

INFORMATION: 703.746.3902 Option 8

REVIEW & APPEAL FORMS:

[alexandriava.gov/RealEstate](http://alexandriava.gov/RealEstate)

or call 703.746.4180 to request forms.

### NOTICE OF ASSESSMENT CHANGE

	2016 ASSESSED VALUE	2015 ASSESSED VALUE	2014 ASSESSED VALUE	MAP NO.	BLOCK	LOT	ACCOUNT NUMBER
				012.01	0A		50
LAND	\$101,271	\$101,271	\$101,271	LAND AREA			STUDY GROUP
IMPS	\$253,795	\$253,795	\$253,795	0			0160
TOTAL	\$355,066	\$355,066	\$355,066	PROPERTY ADDRESS			
TAX RATE	TBD	1.043	1.043	S COLUMBUS ST			
TAX LEVY	TBD	\$3,703.34	\$3,703.34				
% CHANGE	TBD	0.00%	2.99%				

LEGAL DESCRIPTION

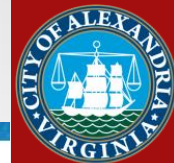
### CLASSIFICATION OF 2016 REAL PROPERTY ASSESSMENT

	LAND	BUILDING	TOTAL
RESIDENTIAL USE	\$101,271	\$253,795	\$355,066
COMMERCIAL / INDUSTRIAL USE	NA	NA	NA
2016 Total Assessment	\$101,271	\$253,795	\$355,066

NAME OF  
OWNER  
GUARDIAN  
OR  
TRUSTEE

S COLUMBUS ST A2











## ON THIS PAGE

- [Popular Links](#)
- [Important Dates in 2016](#)
- [Neighboring Jurisdictions](#)


## RELATED CONTENT

- [Real Estate Assessments](#)
- [About the Office of Real Estate Assessments](#)
- [Real Property Assessment Information](#)
- [Frequently Asked Questions](#)
- [Real Estate Assessment Review and Appeal Process](#)

## Popular Links

- [Search Property & Sales Data](#)
- [Request a Review of Your 2016 Assessment](#)
  - [Online Request for Review](#) - (The review period is now closed)
  - [Download/Print Review Form](#) 
- [2016 Appeal of Assessment form](#) 
- [Sample 2016 Notice of Assessment](#)  ( [Spanish Translation](#)  )
- [2016 Assessment Insert](#)  ( [Spanish Translation](#)  )
- [GIS Parcel Viewer](#)
- [View Parcel Maps](#)
- [Potomac Yard Special Tax District](#)

## Important Dates in 2016

- |             |   |
|-------------|---|
| January 1   | Effective date of assessments   |
| February 9  | <a href="#">2016 Real Property Assessment Information</a>  presented to City Council |
| February 10 | Assessment notices mailed to property owners  |



Welcome  
and Help

Search by  
Property Address

Search by  
Account Number

Search by  
Map Number

## Real Estate Assessment Search - Welcome and Help

This site provides assessed values and other real estate assessment information from the official assessment records for all properties in the City of Alexandria.

1. To begin your search, click on one of the tabs above and follow the instructions.

2. When your results appear, click one of the following buttons:

Property Details

View ownership, sales, and assessment information for the property.

Primary Sales  
Comparables

**CY 2015 Sales Used For Assessment** are residential property sales listed by Study Group (neighborhood) that occurred during the year preceding the January 1 assessment and were likely considered by staff appraisers in determining the January 1 assessed value. These are available during review and appeal periods. In addition to foregoing, **CY 2015 Sales From Comparable Study Groups** are also included for most Study Groups. This table details sales that were not used as primary comparables, but were considered, and provide additional market information and support to the valuation. Calendar year 2015 and 2014 sales are displayed for most commercial property types. **CY 2015 Sales From Comparable Study Groups** are not provided for commercial property. Commercial property owners in need of additional information should visit the Office of Real Estate Assessments.

Recent Sales &  
Other Transactions

View all sales activity for CY 2015 (January 1, 2015 - December 31, 2015) or recent sales from January 1, 2016 to the present in the same Study Group as the property being viewed. Sales of commercial property are presented on a city-wide basis. Commercial property owners in need of additional information should visit the Office of Real Estate Assessments.

Tax History  
& Payments

View current and prior year payments and delinquencies on real estate tax, refuse fees, penalties and interest, and to make payments.

Explore in Parcel Viewer

Go to the Geographic Information System (GIS), to view parcel maps, aerial photography, zoning, and other geographic information.

See a Quick Street Map

View a simple interactive map/aerial view of this parcel.

### About This Information

Under [Virginia law](#), these records are public information. Display of this information on the Internet is [specifically authorized](#).

Assessments reflect the most current information available in the Office of Real Estate Assessments as of Friday each week. Tax information reflects the most current information available in the Department of Finance as of each business day. Sales data compiled from the Clerk of Circuit Court may not be available on this site for approximately 30 days after recordation. Please refer to the [Assessment Data Updates](#) page for more information.

If you believe that any data provided are inaccurate or if you have any questions about the data, we would like to hear from you. Please send feedback about tax information by email to the [Department of Finance](#) or call at 703.746.3902, or send feedback about assessment information by e-mail to the [Office of Real Estate Assessments](#) or call at 703.746.4646.

[Real Estate Home](#)



- Welcome and Help

Search by Property Address

Search by Account Number

Search by Map Number

Detailed Property Description

[Return to Search Results](#)
[Real Estate Assessments Home](#)

ST,  
ALEXANDRIA, VA

Primary Sales Comparables

2016 Recent Sales & Other Transactions

2015 Recent Sales & Other Transactions

Tax History & Payments

Print View 

Account Number:

Map-Block-Lot Number:

Primary Property Class: SEMI-DETACHED HOUSE (110)

Study Group: 1018

General Information & Description

Owner Name:

Mailing Address:

ST  
ALEXANDRIA VA 223012219

Census Tract: 2015.00

Census Block: 204

Legal Description:

LOT 10 SEC 4

Explore in Parcel Viewer

Assessment Information

Property owners may [request an assessment review](#) no later than March 16, 2016.

Tax Status: TAXABLE

Assessment Date	Land Value	Building Value	Total Value
<a href="#">01/2016</a>	\$306,000	\$310,804	\$616,804
01/2015	\$280,500	\$339,211	\$619,711
01/2014	\$256,473	\$364,010	\$620,483
01/2013	\$244,260	\$348,183	\$592,443
01/2012	\$244,260	\$320,438	\$564,698
01/2011	\$244,260	\$296,777	\$541,037
01/2010	\$244,260	\$288,864	\$533,124
01/2009	\$244,260	\$272,373	\$516,633
01/2008	\$244,260	\$282,807	\$527,067


[Sales From Comparable Study Groups](#)
[Return to Search Results](#)
[Print View](#)

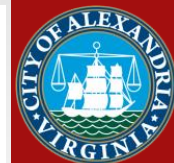
## Sales Used For Assessment Of (Study Group 1018)

Returned 17 results.

Sales from a property's Study Group were considered as the primary source used to determine current assessments; however, **other sales may have been considered** when valuing property if there were no sales available or the sales sample was limited. When sales outside of the primary Study Group were used for assessment, the criteria used for their selection included, among others, geographical proximity, property type (single-family vs. townhouse, e.g.), and price range. Please call the Office of Real Estate Assessments if you would like additional information about the sales used for your assessment.

Click column name to sort by that column.

Property Address	Map-Block-Lot	Building SQFT	2016 Assessment	Sale Date	Sale Code	Sale Price	Study Group
<a href="#">203 COMMONWEALTH AV</a>	063.02-04-08	950	\$613,027	07/10/2015	<a href="#">A</a>	\$652,000	1018
<a href="#">213 COMMONWEALTH AV</a>	063.02-04-03	1102	\$630,669	04/18/2015	<a href="#">A</a>	\$630,000	1018
<a href="#">125 COMMONWEALTH AV</a>	063.02-11-02	1130	\$648,334	10/26/2015	<a href="#">A</a>	\$655,000	1018
<a href="#">26 E LINDEN ST</a>	063.02-02-22	1331	\$655,690	05/18/2015	<a href="#">A</a>	\$670,000	1018
<a href="#">22 A E LINDEN ST</a>	063.02-02-20	1008	\$610,534	05/01/2015	<a href="#">A</a>	\$623,000	1018
<a href="#">8 E LINDEN ST</a>	063.02-02-11	950	\$528,473	10/09/2015	<a href="#">A</a>	\$599,900	1018
<a href="#">301 COMMONWEALTH AV</a>	063.02-02-08	1140	\$666,112	06/15/2015	<a href="#">A</a>	\$680,000	1018
<a href="#">38 E ROSEMONT AV</a>	063.02-04-23	952	\$546,523	05/27/2015	<a href="#">A</a>	\$542,700	1018
<a href="#">112 E ROSEMONT AV</a>	063.02-04-41	952	\$578,496	07/15/2015	<a href="#">A</a>	\$585,000	1018
<a href="#">135 MT VERNON AV</a>	063.02-09-04	952	\$436,137	07/10/2015	<a href="#">A</a>	\$435,000	1018
<a href="#">129 MT VERNON AV</a>	063.02-09-07	952	\$486,474	06/29/2015	<a href="#">A</a>	\$483,000	1018
<a href="#">45 MT VERNON AV</a>	063.02-09-30	952	\$531,996	11/17/2015	<a href="#">A</a>	\$535,000	1018
<a href="#">41 MT VERNON AV</a>	063.02-09-32	952	\$560,527	06/05/2015	<a href="#">A</a>	\$565,000	1018
<a href="#">23 MT VERNON AV</a>	063.02-09-41	952	\$464,184	03/19/2015	<a href="#">A</a>	\$454,000	1018
<a href="#">104 MT VERNON AV</a>	063.02-10-16	1162	\$584,922	03/20/2015	<a href="#">A</a>	\$599,000	1018
<a href="#">22 MT VERNON AV</a>	063.02-10-30	952	\$612,026	11/16/2015	<a href="#">A</a>	\$625,000	1018
<a href="#">13 E MAPLE ST</a>	053.04-13-01	981	\$545,278	09/29/2015	<a href="#">A</a>	\$564,990	1018



## Sales From Comparable Study Groups

### (Study Group 1018)

Returned 36 results.

The comparable sales displayed below were not used as primary value indicators, but were considered as additional market information in the valuation of your property. These sales are not intended to represent direct comparability, but to provide additional support to the valuation.

Click column name to sort by that column.

Property Address	Map-Block-Lot	Building SQFT	2016 Assessment	Sale Date	Sale Code	Sale Price	Study Group
<a href="#">309 MT VERNON AV</a>	063.02-03-38	850	\$563,038	09/22/2015	A	\$589,000	1019
<a href="#">329 MT VERNON AV</a>	053.04-11-26	800	\$531,310	10/28/2015	A	\$579,000	1019
<a href="#">401 MT VERNON AV</a>	053.04-11-21	850	\$565,076	07/17/2015	A	\$549,000	1019
<a href="#">119 E MAPLE ST</a>	053.04-12-10	1170	\$640,423	06/25/2015	A	\$654,000	1017
<a href="#">122 E MAPLE ST</a>	053.04-10-19	1170	\$629,749	09/29/2015	A	\$619,900	1017
<a href="#">429 E LURAY AV</a>	044.03-03-02	936	\$565,285	06/26/2015	A	\$570,000	1019
<a href="#">516 E GLENDALE AV</a>	044.03-03-39	952	\$541,883	12/29/2015	A	\$527,500	1019
<a href="#">506 E GLENDALE AV</a>	044.03-03-44	952	\$553,426	02/26/2015	A	\$551,000	1019
<a href="#">509 E LURAY AV</a>	044.03-03-12	1116	\$559,516	11/10/2015	A	\$549,500	1019
<a href="#">210 1/2 ADAMS AV</a>	053.02-01-19	918	\$561,344	05/06/2015	A	\$588,000	1017
<a href="#">210 ADAMS AV</a>	053.02-01-18	918	\$590,349	11/16/2015	A	\$635,000	1017
<a href="#">305 E BRADDOCK RD</a>	053.04-05-03	1300	\$655,779	01/28/2015	A	\$650,000	1017
<a href="#">300 E OAK ST</a>	053.04-05-15	1155	\$642,042	01/21/2015	F	\$622,000	1017
<a href="#">538 E NELSON AV</a>	044.01-03-21	1034	\$586,183	03/06/2015	A	\$600,000	1019
<a href="#">505 E NELSON AV</a>	044.01-04-07	832	\$541,807	07/14/2015	A	\$555,000	1019
<a href="#">557 E NELSON AV</a>	044.01-04-30	880	\$568,911	04/17/2015	A	\$580,000	1019
<a href="#">514 E ALEXANDRIA AV</a>	044.03-01-09	896	\$568,064	02/27/2015	A	\$575,000	1019
<a href="#">422 E LURAY AV</a>	043.04-04-09	1112	\$581,257	11/05/2015	A	\$599,000	1019
<a href="#">523 E ALEXANDRIA AV</a>	044.03-02-10	918	\$567,874	11/06/2015	A	\$585,000	1019
<a href="#">525 E ALEXANDRIA AV</a>	044.03-02-11	918	\$534,117	07/30/2015	A	\$549,000	1019
<a href="#">542 E LURAY AV</a>	044.03-02-21	1012	\$561,123	05/08/2015	A	\$574,000	1019
<a href="#">538 E LURAY AV</a>	044.03-02-23	896	\$529,975	02/05/2015	A	\$525,000	1019
<a href="#">528 E LURAY AV</a>	044.03-02-27	800	\$480,340	03/13/2015	A	\$485,000	1019
<a href="#">512 E LURAY AV</a>	044.03-02-34	800	\$552,132	09/25/2015	A	\$569,900	1019
<a href="#">504 E LURAY AV</a>	044.03-02-38	832	\$549,232	02/23/2015	A	\$539,500	1019
<a href="#">12 E SPRING ST</a>	053.01-03-15	1260	\$601,448	12/18/2015	A	\$590,900	1017
<a href="#">16 E MYRTLE ST</a>	053.02-07-15	832	\$535,952	08/07/2015	A	\$575,000	1017
<a href="#">22 A W CHAPMAN ST</a>	053.03-04-05	1921	\$617,787	10/28/2015	A	\$690,000	1016
<a href="#">16 W CHAPMAN ST</a>	053.03-04-12	2079	\$682,684	09/15/2015	A	\$699,000	1016
<a href="#">14 W CHAPMAN ST</a>	053.03-04-14	1879	\$650,714	07/24/2015	A	\$660,000	1016





## RELATED CONTENT

- [Real Estate Assessments](#)
- [About the Office of Real Estate Assessments](#)
- [Real Property Assessment Information](#)
- [Frequently Asked Questions](#)
- [Real Estate Assessment Review and Appeal Process](#)
- [Appeals - Rules and Procedures for Hearing](#)
- [Letters of Authorization](#)
- [Income & Expense Survey](#)
- [Real Estate Tax Information](#)

## SHARE



## SALES CODES

### VERIFIED - valid sales

- A** no disqualifying circumstances
- B** purchased by adjacent owner
- C** actual consideration differs from deed
- E** while related partnership, sale/lease back, etc.- independent appraisal was prepared for value consideration
- F** pending verification
- G** multi-lot sale
- H** land sale
- I** condominium sale where the number of parking spaces sold is different than number assessed
- LK** like kind exchange

### VERIFIED - invalid sale

- J** to relative or related business
- K** buyer was tenant under lease agreement
- L** exchange of properties
- M** foreclosure
- MB** financial institution or deed in lieu of foreclosure
- MS** short sale
- N** divorce decree or duress
- O** seller assisted financing is major influence



# Questions?

## **Finance Department**

301 King St., Room 1600

Alexandria, VA 22314

703.746.3900

[alexandriava.gov/Finance](http://alexandriava.gov/Finance)

[Alexandriava.gov/RealEstate](http://Alexandriava.gov/RealEstate)



# **Office of Management & Budget**

**Morgan Routt, Director**

# Office of Management & Budget

- Developing the Budget
- Monitoring and Adjustments
- Management & Financial Analysis

# City Budget Includes

- Annual Operating Budget
- Ten Year Capital Improvement Program
- Five Year Financial Planning Model



# Annual Operating Budget

- Required to be Balanced
- Financial Plan
- Statement of Policies & Priorities

# Capital Improvement Program (CIP)

- Construction, Maintenance & IT Projects
- Examples
  - Schools
  - Fire Stations
  - Recreation Centers
  - Transportation Systems
  - Sewers
- One Year Balanced Capital Budget
- Ten Year Capital Plan

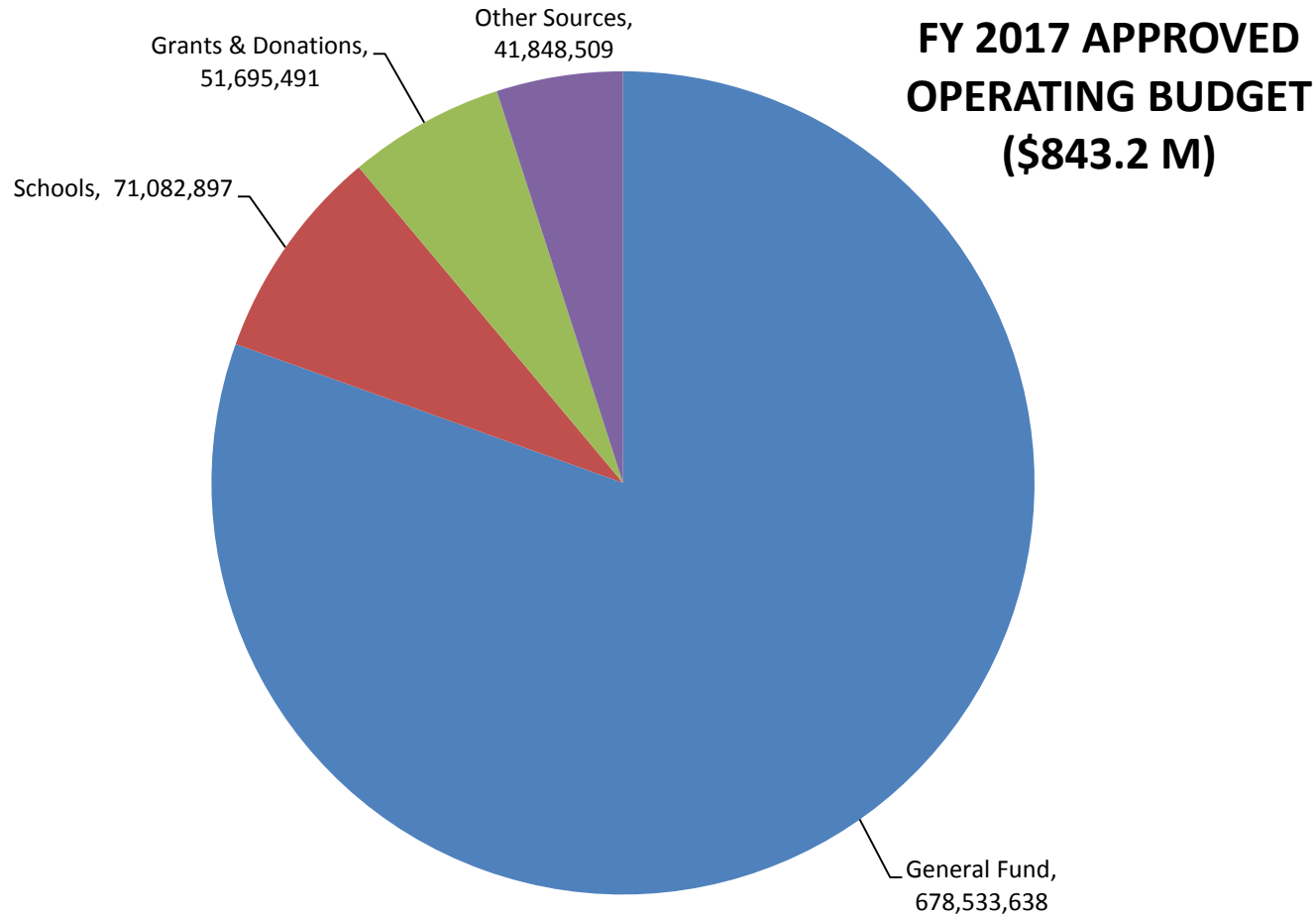
# Five Year Financial Planning Model

- Five Year Revenue & Expenditure Estimates
- Balanced in Year One
- Projection of Future Surpluses & Shortfalls

# Budget Process



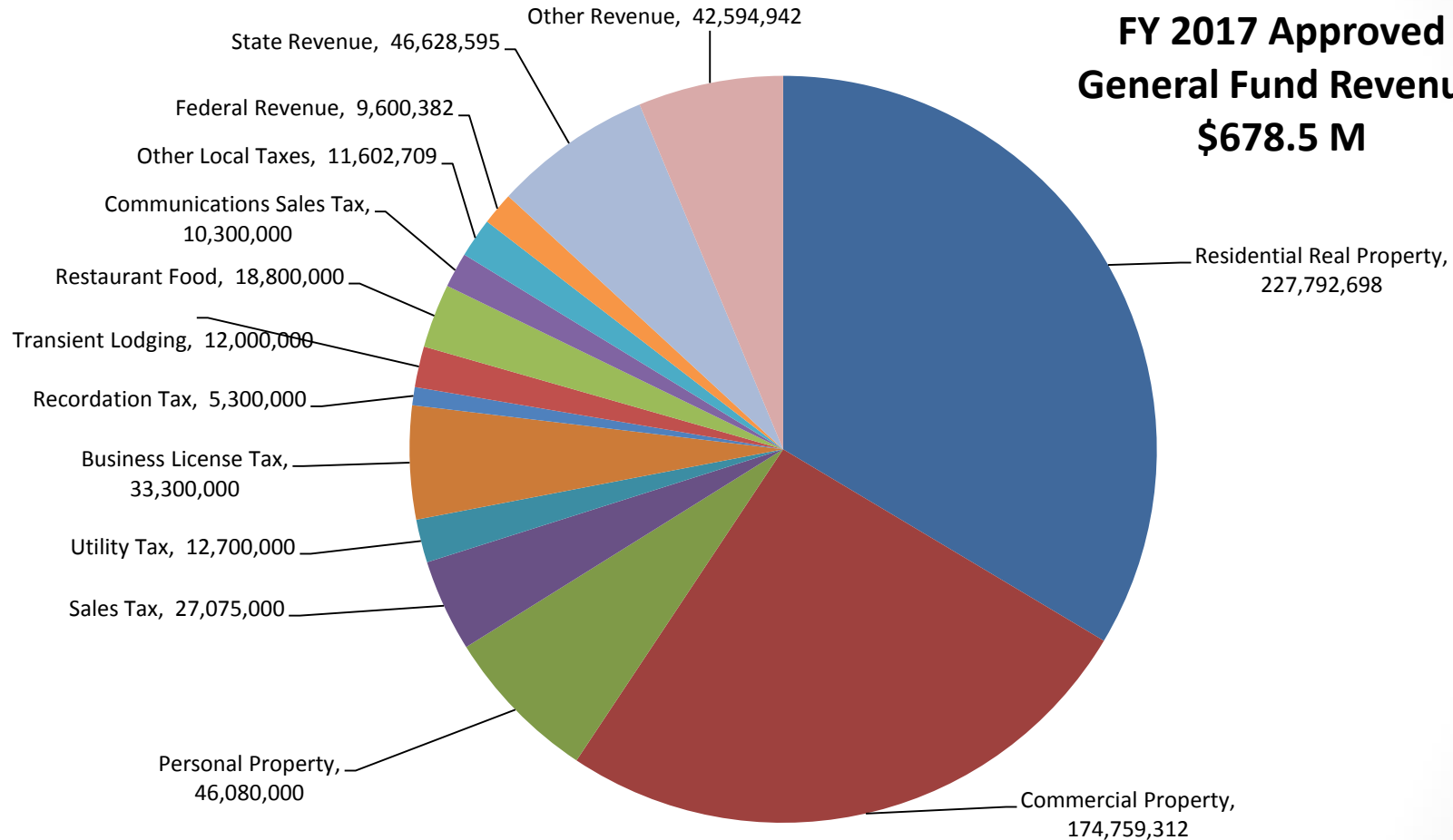
# Annual Operating Budget



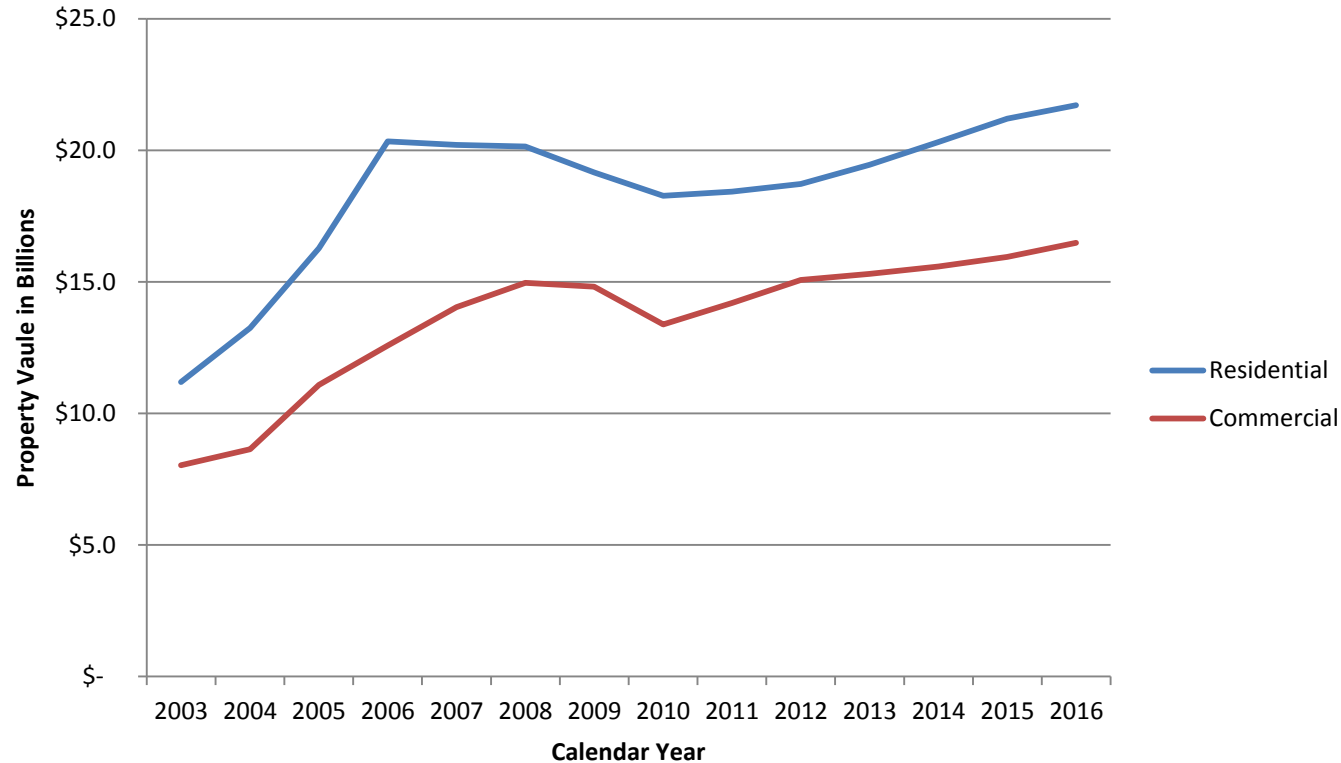


# General Fund Revenue

**FY 2017 Approved  
General Fund Revenue  
\$678.5 M**



# Real Estate Assessed Values





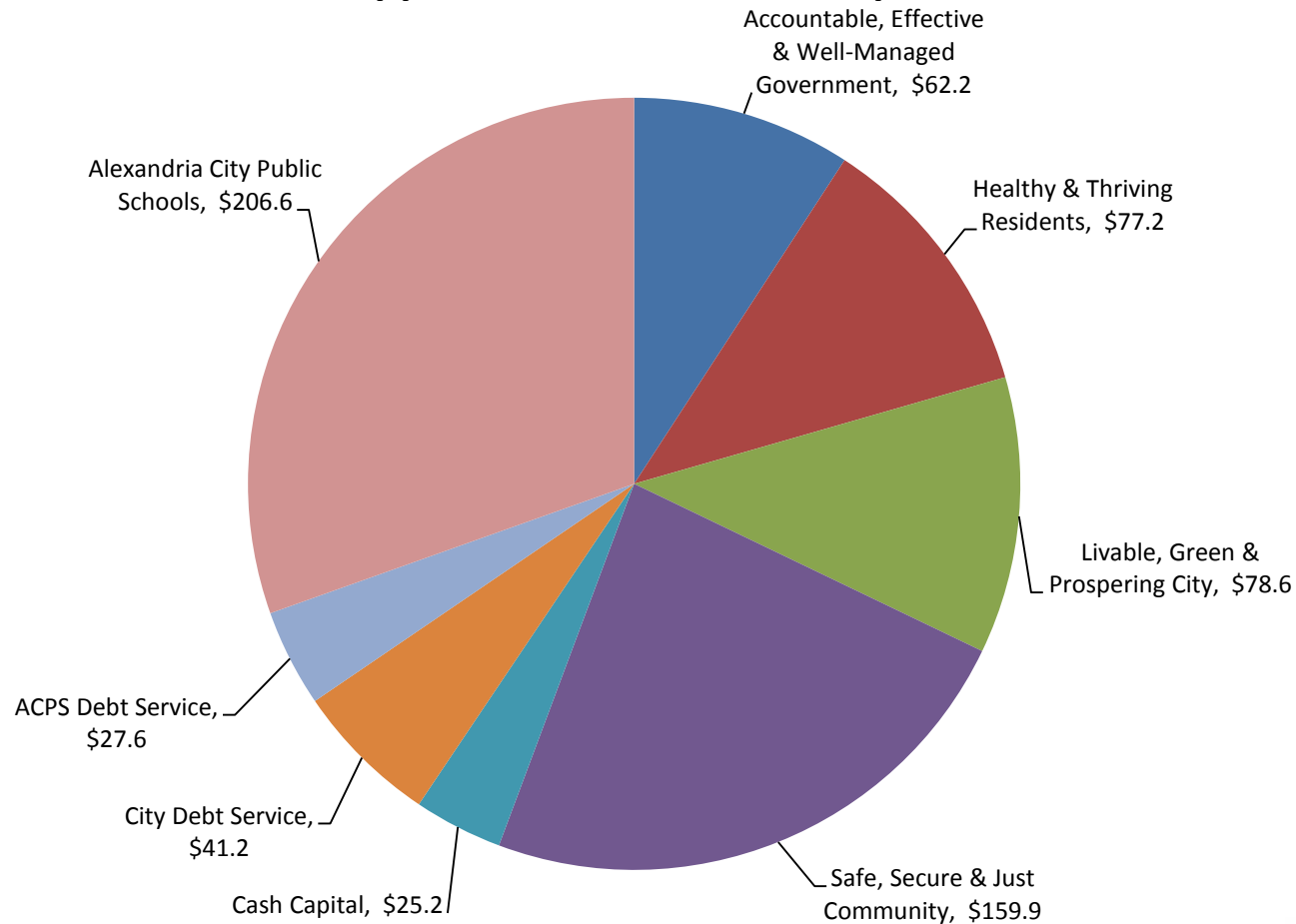
# Real Estate Tax Rate

Tax Year	Alexandria	Arlington	Fairfax	Loudoun	Pr. William
1991	1.045	0.765	1.11	0.94	1.360
1992	1.045	0.820	1.16	0.96	1.360
1993	1.070	0.860	1.16	1.00	1.360
1994	1.070	0.897	1.16	1.02	1.360
1995	1.070	0.940	1.16	0.99	1.360
1996	1.070	0.960	1.23	1.03	1.360
1997	1.070	0.986	1.23	1.06	1.360
1998	1.110	0.998	1.23	1.11	1.360
1999	1.110	0.998	1.23	1.11	1.360
2000	1.110	1.023	1.23	1.08	1.340
2001	1.110	1.023	1.23	1.08	1.310
2002	1.080	0.993	1.21	1.05	1.230
2003	1.035	0.978	1.16	1.11	1.160
2004	0.995	0.958	1.13	1.1075	1.070
2005	0.915	0.878	1.00	1.04	0.974
2006	0.815	0.818	0.89	0.89	0.8071
2007	0.830	0.818	0.89	0.96	0.8379
		<u>Res/Comm</u> <sup>1</sup>	<u>Res/Comm</u> <sup>1</sup>		
2008	0.845	0.848/0.973	0.92/1.03	1.14	0.97
2009	0.903	0.875/1.00	1.05/1.16	1.245	1.288
2010	0.978	.958/1.083	1.121/1.231	1.3	1.3146
2011	0.998 <sup>2</sup>	.958/1.083	1.101/1.211	1.285	1.2806
2012	0.998	0.971/1.096	1.111/1.221	1.235	1.2859
2013	1.038	1.006/1.131	1.106/1.231	1.205	1.2562
2014	1.043	.996/1.121	1.114/1.239	1.155	1.2212
2015	1.043	.996/1.121	1.116/1.241	1.135	1.1936
2016	1.073	.996/1.121 <sup>3</sup>	1.159/1.284 <sup>4</sup>	1.145	1.195 <sup>5</sup>



# General Fund Expenditures

## FY 2017 Approved General Fund Expenditures



# Focus Areas



City Attorney  
City Clerk and Clerk of Council  
City Council  
City Manager  
Communications/Public Information  
Finance  
General Services  
Human Resources  
Information Technology Services  
Internal Audit  
Performance and Accountability  
Non-Departmental  
Management and Budget  
Registrar of Voters

## **ACCOUNTABLE, EFFECTIVE & WELL-MANAGED GOVERNMENT**

Community and Human Services  
Health  
Other Health Activities  
Library  
Recreation and Cultural Activities (RPCA)  
Alexandria City Public Schools (ACPS)

## **HEALTHY & THRIVING RESIDENTS**

## **LIVABLE, GREEN & PROSPERING CITY**

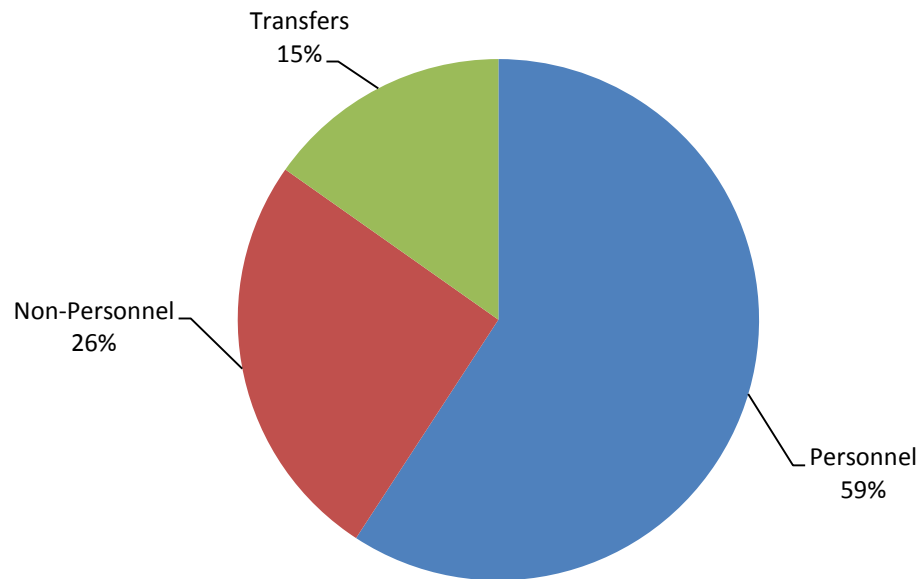
Code Administration  
Economic Development  
Housing  
Historic Alexandria  
Planning & Zoning  
Project Implementation  
Parks (RPCA)  
Transportation/Environmental Services  
Transit Subsidies

## **SAFE, SECURE & JUST COMMUNITY**

18th Circuit Court  
18th General District Court  
Clerk of Circuit Court  
Commonwealth's Attorney  
Court Services Unit  
Emergency Communications  
Fire  
Human Rights  
Juvenile and Domestic Relations District Court  
Other Public Safety and Justice Programs  
Police  
Sheriff

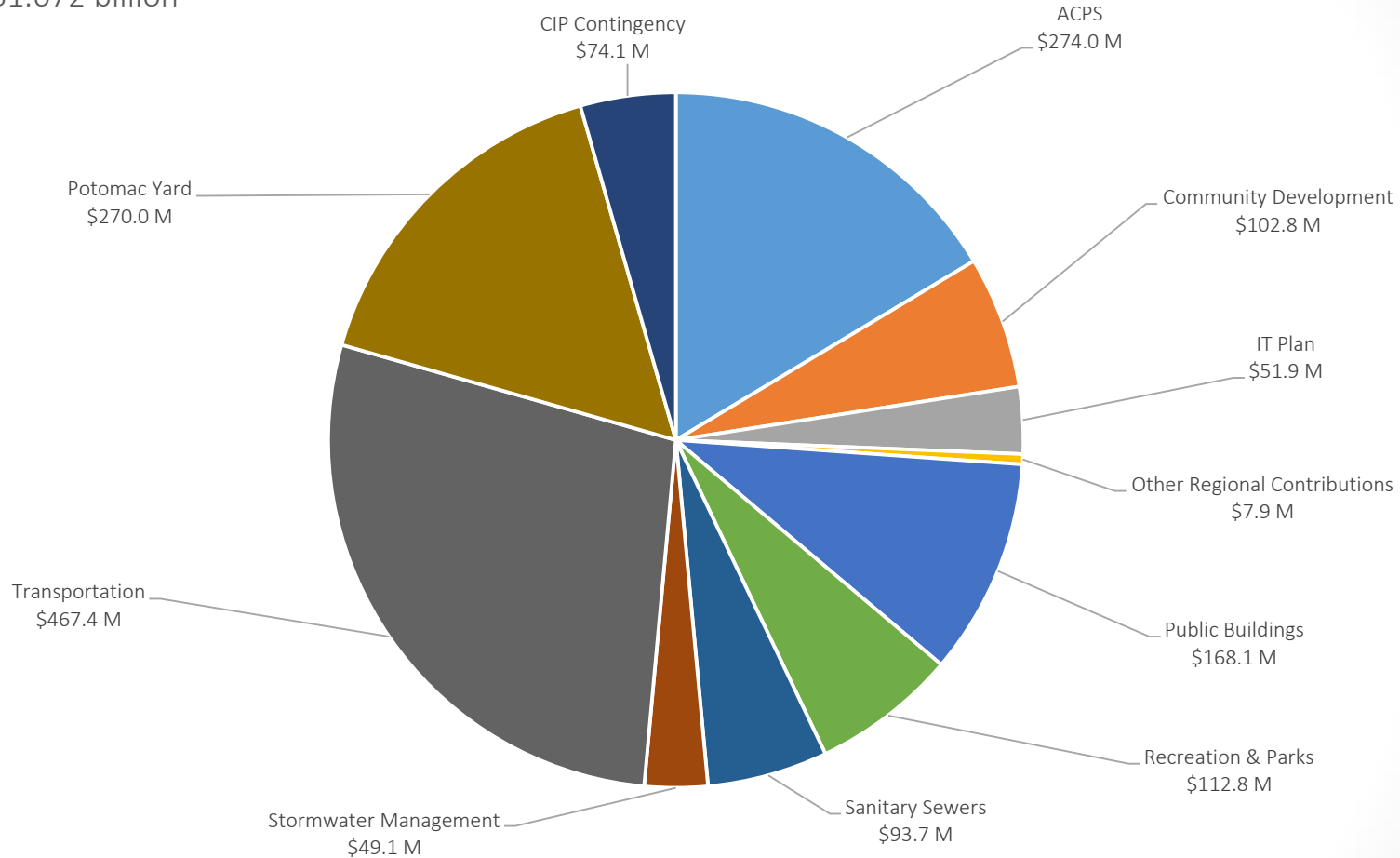
# City Government Expenditures

## City Government FY 2017 Approved General Fund Expenditures

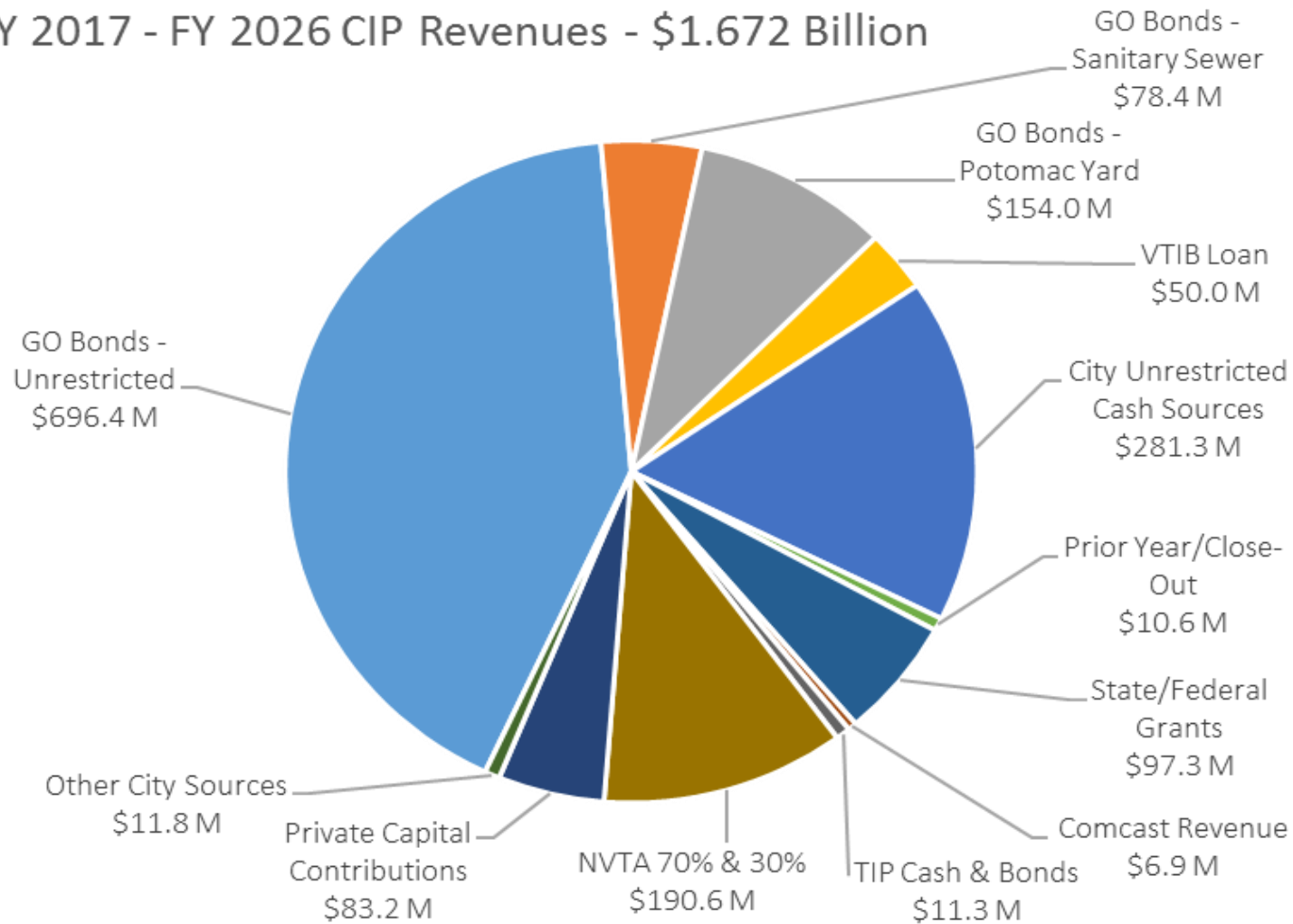


## FY 2017 - FY 2026 Capital Budget Expenditures

\$1.672 billion



## FY 2017 - FY 2026 CIP Revenues - \$1.672 Billion

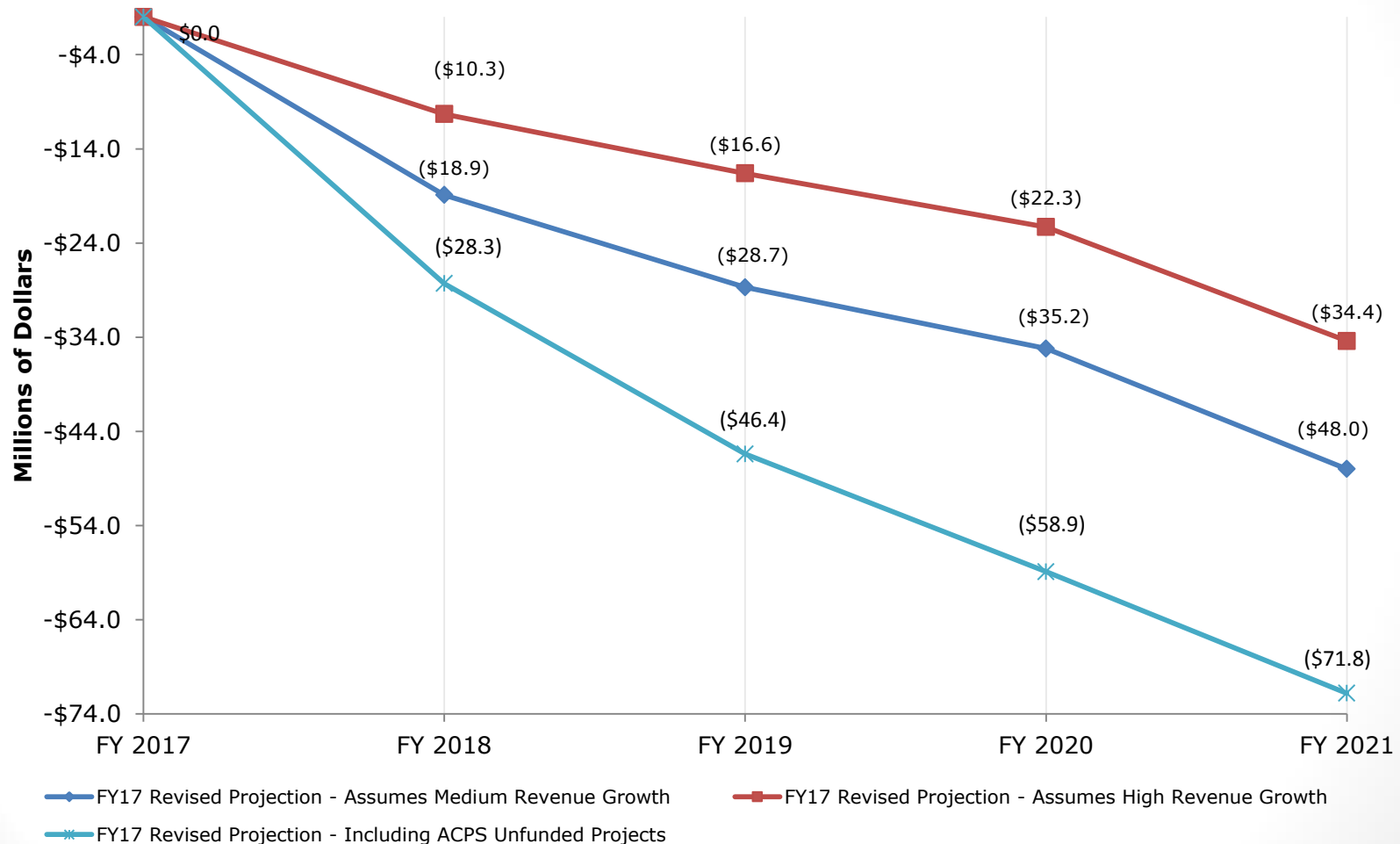


# CIP Funding Policies

- The following slides illustrate the impact of the Proposed CIP on the City's Adopted Debt and Capital Ratios

Ratio	Target	Limit
Debt as a Percentage of Fair Market Real Property Value	1.1%	1.6% (MAX)
Debt as a Percentage of Total Personal Income	3.2%	4.5% (MAX)
Debt Service as a Percentage of General Government Expenditures	8.0%	10.0% (MAX)
Cash Capital as a Percentage of General Fund Expenditures	2.5%	2.0% (MIN)

# Five Year Financial Forecast





# FY 2017 Budget Process

MONTH	RESIDENTS	MAYOR & CITY COUNCIL	CITY ADMINISTRATION
October	<b>Civic Engagement</b> Residents invited to participate in a series of meetings, where they discussed the City's Long Term Outcome and where the City should invest resources and focus to achieve outcomes		
November	<b>BFAAC Report—Key Policy Issues</b> Resident advisory committee provides City Council with feedback on key policy issues facing the City in coming fiscal year	<b>Budget Guidance</b> City Council gives staff guidance on overall expenditure and revenue limits. This guidance drives the decisions of the City Manager.	<b>Five Year Financial Plan</b> City staff presents the Five Year Financial Plan to City Council. The plan is a policy document that provides long-term strategic financial planning and demonstrates the affect of current and/or new policies and services on the City's financial standing.  <b>City Manager Identified Budget Priorities</b> The City Manager defines priority investment areas in the City Government based on the City's Strategic Plan, the City Council's Guidance, input from subject matter experts and input from Civic Engagement Activities.
December			<b>Proposed Budget Development</b> Departments prepare budget proposals; Focus Area Teams review proposals and make recommendations based on program priority and service level; the City Manager develops a balanced Proposed Budget within the City Council budget guidance.
January			
February			<b>Proposed Budget Presentation</b> The City Manager presents the Proposed Budget to City Council.
March	<b>Budget Public Hearing</b> Members of the public comment on the Proposed Budget and offer suggestions to City Council for the Approved Budget through the public hearing or City website.	<b>Budget Work Sessions</b> City staff meets with City Council to provide background information on the Proposed Budget. City Council requests additional information on specific budget issues from staff through Budget Memos.	<b>Budget Memos</b> OMB and other City staff respond to inquiries from City Council through Budget Memos.
April	<b>BFAAC Report—Proposed Budget</b> Resident advisory committee holds weekly meetings to review the Proposed Budget and provide City Council with feedback.		
May		<b>Final Budget Adoption</b> City Council makes final decisions and adopts the official City of Alexandria Budget for the upcoming fiscal year.	
June			<b>Approved Budget</b> OMB publishes the Approved Budget document and begins to develop Budget Guidelines for the next fiscal year.





# Questions?

## **Office of Management and Budget**

301 King St., Room 3400

Alexandria, VA 22314

703.746.3737

[www.alexandriava.gov/Budget](http://www.alexandriava.gov/Budget)